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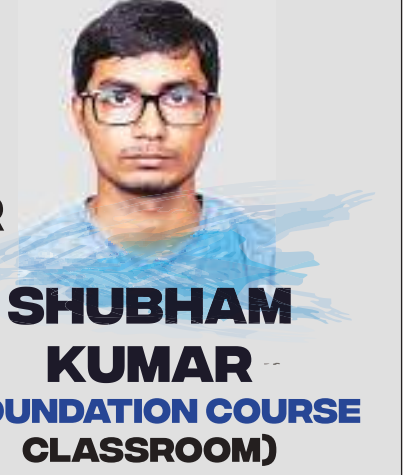
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<b>12 AIR</b> <b>YASHARTH SHEKHAR</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>13 AIR</b> <b>PRIYAMVADA ASHOK MHADDALKAR</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>14 AIR</b> <b>ABHINAV J JAIN</b> ALL INDIA TEST SERIES	<b>16 AIR</b> <b>ANSHU PRIYA</b> LAKSHYA, ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>18 AIR</b> <b>RAVI KUMAR SIHAG</b> ALL INDIA TEST SERIES, fganh ek@e	<b>19 AIR</b> <b>DIKSHA JOSHI</b> ALL INDIA TEST SERIES, ABHYAAS	<b>20 AIR</b> <b>ARPIT CHAUHAN</b> ALL INDIA TEST SERIES	<b>21 AIR</b> <b>DILIP K KAINKARRA</b> ALL INDIA TEST SERIES	<b>23 AIR</b> <b>ASHISH</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>25 AIR</b> <b>SHRUTI RAJLAKSHMI</b> ALL INDIA TEST SERIES, ABHYAAS	<b>26 AIR</b> <b>UTSAV ANAND</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE
<b>27 AIR</b> <b>SAKSHAM GOEL</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>29 AIR</b> <b>BHAVISHYA</b> INTERVIEW GUIDANCE	<b>30 AIR</b> <b>NAMAN GOYAL</b> LAKSHYA, ALL INDIA TEST SERIES, ABHYAAS, MAINS ADVANCE COURSE	<b>32 AIR</b> <b>NAVANDAR ANAY NITIN</b> ALL INDIA TEST SERIES	<b>33 AIR</b> <b>JASPINDER SINGH</b> ALL INDIA TEST SERIES, MAINS 365, INTERVIEW GUIDANCE	<b>34 AIR</b> <b>SHASHVAT SANGWAN</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>35 AIR</b> <b>KARTIKEYA JAISWAL</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>37 AIR</b> <b>V SANJANA SIMHA</b> INTERVIEW GUIDANCE	<b>39 AIR</b> <b>VISHAL DHAKAD</b> ALL INDIA TEST SERIES, ABHYAAS	<b>40 AIR</b> <b>KUSHAL JAIN</b> ALL INDIA TEST SERIES	<b>41 AIR</b> <b>SONALI DEV</b> ALL INDIA TEST SERIES
<b>44 AIR</b> <b>ANJALI SHROTRIYA</b> LAKSHYA, ALL INDIA TEST SERIES, ABHYAAS, PT 365, INTERVIEW GUIDANCE	<b>45 AIR</b> <b>SHRADHA SHUKLA</b> ABHYAAS	<b>47 AIR</b> <b>NAMAN KUMAR SINGLA</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>49 AIR</b> <b>DIVYANSH SINGH</b> ALL INDIA TEST SERIES, ABHYAAS	<b>51 AIR</b> <b>AKSHAY PILLAY</b> ABHYAAS, INTERVIEW GUIDANCE	<b>52 AIR</b> <b>ANKUR DAS</b> ALL INDIA TEST SERIES, ABHYAAS	<b>53 AIR</b> <b>ARPIT SANGAL</b> ALL INDIA TEST SERIES, ABHYAAS	<b>54 AIR</b> <b>ARPIT GUPTA</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>56 AIR</b> <b>KIRANMAYI KOPPISETTI</b> ALL INDIA TEST SERIES	<b>60 AIR</b> <b>SHRADDHA GOME</b> LAKSHYA, FOUNDATION COURSE CLASSROOM, ABHYAAS, INTERVIEW GUIDANCE	<b>61 AIR</b> <b>MOHIT KASHIYA</b> ALL INDIA TEST SERIES, MAINS 365
<b>63 AIR</b> <b>KARTHIK PANGRAHI</b> ALL INDIA TEST SERIES	<b>64 AIR</b> <b>KANIKA</b> ALL INDIA TEST SERIES, PT 365, ABHYAAS, INTERVIEW GUIDANCE	<b>65 AIR</b> <b>PULKIT</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>66 AIR</b> <b>AKHIL V MENON</b> ABHYAAS, ALL INDIA TEST SERIES	<b>67 AIR</b> <b>ANAND MALHOTRA</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>68 AIR</b> <b>ANENDYA RAAJSHRE</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>69 AIR</b> <b>GADDAM SUDHEER KUMAR REDDY</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>70 AIR</b> <b>NARAYAN AMIT MALEMPATI</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE, ABHYAAS	<b>71 AIR</b> <b>SHREYA SHREE</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>72 AIR</b> <b>PARTH GUPTA</b> ALL INDIA TEST SERIES	<b>73 AIR</b> <b>NAMRATA CHOUBEY</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE
<b>74 AIR</b> <b>AYUSH VENKAT VATS</b> ALL INDIA TEST SERIES	<b>75 AIR</b> <b>SURBI SINGLA</b> ALL INDIA TEST SERIES, ABHYAAS, INTERVIEW GUIDANCE	<b>76 AIR</b> <b>CHARU</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>77 AIR</b> <b>ASHUTOSH KUMAR</b> LUCKNOW FOUNDATION COURSE CLASSROOM, ABHYAAS, ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>78 AIR</b> <b>SURBHI GOYAL</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>79 AIR</b> <b>SAMPADA TRIVEDI</b> ALL INDIA TEST SERIES	<b>80 AIR</b> <b>NIKHIL MAHAJAN</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>81 AIR</b> <b>ISHU AGRAWAL</b> LAKSHYA, FOUNDATION COURSE CLASSROOM	<b>83 AIR</b> <b>SHALJA</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>84 AIR</b> <b>SUJAWAL JAGTA</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>89 AIR</b> <b>ANKIT KUMAR CHOUKSEY</b> ALL INDIA TEST SERIES
<b>91 AIR</b> <b>PRAGYA JAT</b> ALL INDIA TEST SERIES	<b>93 AIR</b> <b>DEEPESH KUMARI</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>94 AIR</b> <b>INDRASHI DATTA</b> LAKSHYA, ALL INDIA TEST SERIES, ABHYAAS	<b>96 AIR</b> <b>MINI SHUKLA</b> ALL INDIA TEST SERIES	<b>97 AIR</b> <b>BHAIKARE SHUBHAM ASHOK</b> ALL INDIA TEST SERIES	<b>98 AIR</b> <b>ANKET DNYANESHWAR HIRDE</b> ALL INDIA TEST SERIES, INTERVIEW GUIDANCE	<b>99 AIR</b> <b>THARUN PATNAIK MADALA</b> ALL INDIA TEST SERIES, ABHYAAS	<b>100 AIR</b> <b>KIRAN P B</b> ALL INDIA TEST SERIES, MAINS ADVANCE COURSE	<b>YOU CAN BE NEXT</b>		SCAN THE QR CODE TO DOWNLOAD TOPPERS ANSWER BOOKLET



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Rebel Shiv Sena leader Eknath Shinde with supporting MLAs at a hotel in Guwahati on Thursday. Express

FULL COVERAGE, PAGE 7

## 37 OF 55 SENA MLAs WITH SHINDE, CAN BEAT ANTI-DEFECTION LAW

# MVA end nears, Uddhav loses control, Sena says can exit govt if rebels return

Who are you trying to scare, asks Shinde after Uddhav faction seeks disqualification of 12 rebel MLAs

VALLABH OZARKAR & YOGESH NAIK  
MUMBAI, JUNE 23

THE RULING Maha Vikas Aghadi coalition in Maharashtra appeared to be on the verge of collapse Thursday after Chief Minister and Shiv Sena chief Uddhav Thackeray lost the support of majority party MLAs who rallied behind rebel leader Eknath Shinde and his call for ending the alliance with the "ideologically opposed" NCP and Congress.

In a tacit admission that Uddhav was no longer in control of his legislators, Shiv Sena MP and spokesperson Sanjay Raut said the party was ready to walk out of the MVA government.

"If you are Shiv Sainiks, if you



are saying that you are not leaving Shiv Sena and that your issue is with the government, then Shiv Sena is willing to walk out of the government and MVA

CONTINUED ON PAGE 4

Pawar: Floor test to decide... let's see how Gujarat, Assam BJP leaders guide rebels

EXPRESS NEWS SERVICE  
MUMBAI, JUNE 23

IN FIRST public remarks after the revolt in the Shiv Sena threatened to bring down the ruling MVA coalition in Maharashtra, NCP chief Sharad Pawar said

Thursday "whether this government is in a minority or not will be tested on the floor of the Assembly".

After he met NCP legislators, Pawar said he was hopeful that the Shiv Sena MLAs would return and that the MVA, under the leadership of Uddhav Thackeray,

would prove its majority. He blamed the BJP for the rebellion.

"When the MLAs return they will narrate the reality of how they were taken. When they come here and clarify that they are with the Shiv Sena, the majority of the MVA will be proved," he said.

CONTINUED ON PAGE 4

## Maharashtra Cong worries its MLAs could be next, leadership 'not serious'

MANOJ G G  
NEW DELHI, JUNE 23

WHILE THEY have virtually given up hopes of survival of the Maha Vikas Aghadi government, Congress leaders are also increasingly worried about the fate

of their own MLAs in Maharashtra.

A section of the party believes many of the MLAs are "vulnerable" and that the central leadership is taking no real interest in keeping the flock together. On Wednesday night, AICC observer Kamal Nath, sent for fire-

fighting in Mumbai, returned to Madhya Pradesh after a brief stay.

Officially, the Congress said its 44 MLAs were firmly with it, with Nath claiming to have met 41 and spoken to three on the phone.

CONTINUED ON PAGE 4

## AIADMK in turmoil, OPS faces taunts and bottles at key meeting



AIADMK leaders O Panneerselvam and Edappadi K Palaniswami in Chennai on Thursday. PTI

ARUN JANARDHANAN  
CHENNAI, JUNE 23

A MADRAS High Court order that came at 4.30 am foiled a concerted bid by the dominant faction of AIADMK, led by former chief minister E K Palaniswami, to seize complete control of the party and sideline the other senior leader O Panneerselvam amid chaotic scenes at a key meeting.

The court restrained the AIADMK from implementing a unitary leadership system by amending party bylaws at its

general council meeting near Chennai on Thursday. But while the order brought relief for Panneerselvam, he faced taunts, slogans of "Go back" and even a few plastic bottles thrown in anger, highlighting the extent to which the mood in the party had swung in favour of his rival Palaniswami.

Even as the party resolved to meet again on July 11, the chaos reflected the internal chum after the loss in the state elections last year, triggering growing demands for a single-leader

CONTINUED ON PAGE 4



## PM MEETS PRESIDENTIAL NOMINEE

Prime Minister Narendra Modi with NDA Presidential candidate Droupadi Murmu in New Delhi on Thursday. Murmu also met Home Minister Amit Shah. PTI

REPORT, PAGE 9

## GOVT & POLITICS



BYPOLLS PEACEFUL, LOW TURNOUT IN DELHI, PUNJAB, U.P.

DINKAR GUPTA IS NEW NIA CHIEF

PAGES 5, 7, 8

## Consumption basket expanded, revamped consumer expenditure survey begins July 1

AANCHAL MAGAZINE  
NEW DELHI, JUNE 23

THE GOVERNMENT will launch fieldwork for the new Consumer Expenditure Survey on July 1, with the revamp including features such as three visits by an enumerator to a household to seek more detailed information

on their consumption basket. The basket itself has been expanded in the new round. The largest category of 'miscellaneous' items has been segregated for detailed collection of data on consumption of those items, along with inclusion of items which have seen higher consumption trends in recent times. Also, detailed questions

for seeking inputs on welfare subsidies such as food grains are learnt to have been included.

About 1,700 investigators are likely to be engaged in the revamped consumer expenditure survey, as against 800-900 earlier, people aware of the development said.

The three visits to a household to collect data on consump-

tion expenditure will entail seeking information on daily use items, regular items and consumer durables and will help draw poverty estimates after a decade-long gap. The survey will cover around 1.2 lakh households in rural areas and around 84,000 households in urban areas.

The Consumer Expenditure

CONTINUED ON PAGE 4

## PAGE 1 ANCHOR

# Rs 30 for 90 mins: Co-working space for freelancers, working mothers

SWEETY KUMARI  
KOLKATA, JUNE 23

UNTIL RECENTLY, Kolkata-based Pooja Maitra, a media professional and a mother of a four-year-old girl, had a nickname for her car: mobile office. She would often use it to work in after dropping off her daughter at school while waiting to pick her up.

For all its ills—the car would get excruciatingly hot and it was not easy to charge the laptop—it helped Maitra juggle her career and family. Sometimes, she would choose to sit at a cafe, but working out of these was expensive.

## GOVERNANCE AN EXPRESS SERIES WEST BENGAL

This changed when she discovered Happy Works, a co-working space introduced by the West Bengal Housing Infrastructure Development Corporation or HIDCO, a public sector undertaking, in the city's New Town area.

The Happy Works space essentially comprises working pods, which provide a comfortable setting for people to work—at minimal rates. The charge is

Rs 30 for the first hour-and-a-half (90 minutes), after which one would have to pay Rs 20 for each additional hour. Many customers also book the pods on a monthly basis by paying a one-time charge at the beginning of the month.

These pods have been set up at three locations in New Town and are increasingly attracting freelancers, upcoming entrepreneurs and, of course, working mothers. Most of the people using these pods had let go of their rented offices during the pandemic. "I am so happy that the government has come up with something like this," said user

## INSIDE A WORK POD

- 20 seats (including conference room)
- Rent/seat: Rs 30 (for first 90 mins); thereafter Rs 20/hour.
- Monthly rent/seat: Rs 4,999 excluding GST
- Books available for reference, reading
- Users must maintain Covid protocol
- Smoking, outside food not allowed
- Food available at reception counter



A Happy Works co-working space in Kolkata. Partha Paul

Sukanya Guha. She, too, is the mother of a five-year-old and is working to establish her startup, a recruitment firm.

The working pods, painted in vibrant yellow, have been set up on an 800-plus sq ft area. There are about 20 working desks; each one is numbered and comes with a bookshelf.

It is an air-conditioned space with free high-speed Wi-Fi. People also have the option of working from the rooftop in winters.

For many customers, especially young mothers, working from home isn't always the most convenient option. For one,

many families do not take women's careers seriously enough. Moreover, it is tough to focus on the constant demands from family members.

The working pods are open on all seven days, from 9 am-8 pm. "Working pods are the coolest thing in our city today," said Maitra, who is now a regular user.

Beyond the obvious convenience, customers also enjoy working with a diverse set of people, exchanging ideas and socialising.

"I come monthly to hold meetings and meet my teammates. Earlier I used to book

CONTINUED ON PAGE 4

















## The Indian EXPRESS

FOUNDED BY

RAMNATH GOENKA

BECAUSE THE TRUTH INVOLVES US ALL

## THE MELTDOWN

A post-poll alliance, Sena searching for a centre, BJP with a grudge — unravelling in Maharashtra is unsurprising and disturbing

THE STILL-UNFOLDING SCENES of the dramatic political crisis in Maharashtra, stretching from Mumbai to Guwahati via Surat, frame a government in freefall in an important state, and its rippling echoes. The Uddhav Thackeray government would appear to be coming undone by, on the one end, its own weakness, the inability or unwillingness of both of a family-run party to accommodate the rising ambitions within, and on the other end, by its partner-turned-foe's aggressive fishing in murky waters. That the Sena rebels who have rallied behind Eknath Shinde have been ferried and locked into hotels in BJP-ruled states, first Gujarat and now Assam, tells its own story. There has been visible rancour between the Sena and BJP ever since 2019 assembly election, in which the BJP emerged as the single largest party but after which the two long-standing allies went their separate ways. The rift inaugurated a battle over the "real" flagbearer of Hindutva against the arresting backdrop of the country's financial capital. At that time, the Sena went on to join hands with Sharad Pawar's NCP and the Congress, and formed a coalition government. Now the Shinde-led group of rebels are pointing to that unlikely alliance and the need to go back to a solo, undiluted Hindutva as reason for their revolt, but they protest too much. After all, unlikely alliances are not unusual in Indian politics and, time and again, power has proved to be a strong glue. In all likelihood, therefore, the current unravelling in Mumbai has more to do with a Sena, having lost Bal Thackeray, finding it difficult to hold together and a BJP, in power at the Centre and not above weaponising its control of central agencies against political rivals and opponents, that is seizing the opportunity.

In the coming days, the prospect of a vertical split in the Sena, and the endgame for the Uddhav Thackeray government, will pose a test for the institutions of the Speaker and Governor. The Deputy Speaker — since the Maharashtra assembly does not have a full-time Speaker since 2020 — could be called upon to assess the claims and counter claims and determine the status of the Sena factions under provisions of the anti-defection law. The governor could play a critical role in resolving the political instability, even as, after the Bommai judgement in 1994, the Supreme Court has laid down that the place for deciding whether a government has lost its majority is the floor of the assembly, not Raj Bhavan.

The fate of the Uddhav Thackeray government in Maharashtra will also send signals that resonate beyond the state. With less than two years to go for the general election in 2024, and given that the Opposition is struggling to rally together to put up a fight against a formidable and predatory BJP, the loss of a crucial state will be consequential. Maharashtra, which has been one of the most prominent sites in the fight against Covid — during which, incidentally, the Uddhav Thackeray government kept a remarkably calm head — is now, amid the political tug and pull, again ground zero.

## SAME SUFFERING

Government must help build resilience against recurring floods, put warning systems, long-term mitigation measures in place

EVER AS ASSAM becomes the site of the political turmoil in Maharashtra, people in the Northeastern state are facing the fury of the Brahmaputra, Barak and their tributaries. Nearly 100 people have lost their lives in the rain-induced landslides and floods that have engulfed 30 of Assam's 35 districts, a geographical sweep described as unprecedented by experts. The Centre and state government have commenced relief operations but the raging rivers have hobbled these activities. Assam Chief Minister Himanta Biswa Sarma has reportedly said that once the waters recede, the government will find a permanent solution to the state's flood problem. Similar statements have been made before, including in 2020, by then CM Sarbananda Sonowal. But words have rarely been matched by action.

For more than half a century, Assam has relied on embankments to stave off the swelling rivers during the monsoons. A growing body of literature shows that these walled structures — most of them have not been repaired for decades — are ill-equipped to tackle floods, especially at a time when climate change is complicating the state's hydrology. Assam's flood management data shows that it needs to take such studies seriously. Last year, the state's water resources minister, Pijush Hazarika, informed the Assam assembly that close to 1,300 cases of embankment breaches have been recorded since 2000. Reports of the state's Disaster Management Authority show that the problem has intensified in recent times. Floods ripped apart nearly 200 embankments in 2020. This year, they have destroyed nearly 300 such structures. A report of the Parliamentary Standing Committee on Water Resources last year advised the state government to strengthen flood protection structures, address soil erosion and de-silt rivers. But these measures continue to be on the to-do list of the Assam government. In fact, the state's flood management outlay has come down in the past two years.

Assam has received nearly twice its average June rainfall in the first three weeks of the month. The state's rainfall for March-May was 62 per cent more than the normal average. Destruction of natural wetlands and outmoded sewer systems in the state's cities — including in Guwahati, projected to be a smart city by 2025 — have made these urban centres susceptible to water logging. Waterbody restoration and sewer system overhaul might take time. Meanwhile, the state government would do well to build people's resistance to the elements in cities, towns and villages. Such measures include putting flood warning systems in place and shifting people and livestock to safer locations. The state's annual suffering must end.

## SPOONFEEDING THE GAME

Allowing coaches to give instructions from sidelines will reduce the charm of tennis

FORMULA 1 driver is always wired to a backroom full of experts, football players keep looking at hand-waving managers on the sidelines and in cricket, drinks duty also means ferrying strategy messages to the pitch. For all these years, tennis was different. It was a sport that encouraged players to think on their feet on the court. Now, in a six-month experimental move, including at the US Open, tennis has permitted "off-court coaching", something that many believe has been happening surreptitiously anyway. "The trial aims to create additional points of intrigue and insight to enhance the fan experience," the ATP wrote of the change.

While the move can see coaches hand-hold their players in times of crisis or change strategy during the game, it threatens sports' egalitarian charm. The fear is that players with bigger budgets can have better brain banks and wiser counsel during a game. Spoon feeding from the sidelines might also come in the way of players conjuring those moments of inspired magic. History shows that it is only when a player is trapped in a cul-de-sac of sapping spirit, and the match seems lost, that something stirs inside, ingenuity kicks in and they come up with a new way to get out of jail. Such riveting episodes enrich the narrative of sports, enhance the drama and increase its appeal to fans. In some cases, it also gives an idea of the limitless nature of human potential.

In the sporting ecosystem, tennis was an outlier. It left the player to find a way out of the mess on their own. That was one of its charms. Why make it like every other sport? To watch someone try and fail or succeed, or give up without trying — that is sport at its core. A coach shouting out ideas and instructions comes with the risk of reducing a tennis game into a battle of automated machines reeling out the shots. That would be a pity.

## Picture this

Shiv Sena dissidents from Maharashtra, in five-star luxury in Guwahati, surrounded by flood and misery



MRINAL PANDE

THE BATTLE FOR the heart of Maharashtra unfolds before us like a scene out of the Greco Roman wars. On one side, we have the somewhat battle-weary combined forces of the Uddhav Thackeray-led Maha Vikas Aghadi; on the other, Eknath Shinde, the mighty dissident from the Shiv Sena with his swelling band of brothers, claiming that the coalition that the Sena had made with Sharad Pawar's NCP and Sonia Gandhi's Congress was unholy. Though it is being publicly denied, strong support is coming from the BJP headed by Devendra Fadnavis, still smarting from being dethroned by the MVA, and consumed by the desire for regaining his lost throne. The great strength of the camp supporting Shinde, as we all know, is the north's demographic strength — numbers, the immeasurable human mass that BJP-ruled states hold, ready to pulverise the enemy who snatched away India's financial capital successfully.

Operation Grab Back began a few days ago when a few air-conditioned buses were said to have carried dissidents from the MVA into Gujarat's Surat and kept them in a five-star hotel awaiting orders. This is, by now, a familiar scenario, repeated in many states before toppling an elected government and replacing it with one that is more Centre-friendly.

As things began stirring in Mumbai and Surat this time, suddenly and inexplicably, three chartered planes flew dissidents, whose ranks had swelled, from the arid climes of Surat to the flood-ravaged north-eastern state of Assam. In Guwahati, as in Surat, they are reportedly staying in a five-star luxury hotel. As we all know, Assam is facing floods and landslides that have killed almost 100, rendered almost 3 lakh homeless and nearly submerged 32 of the state's 36 districts.

Questions arise, like who has been funding these expensive disaster tourism ventures for dissidents opposing the MVA, of which they are still a part? Who funded the trips in air conditioned buses to Surat and picked up the tab for stays in five-star hotels in both Surat and Guwahati? The Maharashtra BJP state chief Chandrakant Patil says his party has nothing to do with what has been happening in the Sena's ranks and will not stake a claim

for government formation. However, Shinde and his friends were received by a BJPMP and a BJP MLA at Guwahati airport.

While the political drama is still unfolding in Mumbai and Delhi, with Uddhav Thackeray moving out of his official residence and the swelling numbers of rebel Shiv Sena MLAs being feted at Radisson Blu in Guwahati, it seems more likely than not that the MVA government may fall. It may be cause for glee in the ranks of those who engineered this coup, but it still leaves another question unanswered: What possessed the powers that be to undertake this unseemly horse trading in a state reeling under unprecedented floods? Media savvy as they are, did they not pause to think of how the images of the homeless rushing to safe spaces with their minimal possessions would play against the backdrop of MLAs thumping each other on the back and smiling for the cameras in plush hotels?

It is unlikely that the Assam Chief Minister, during his much publicised train journey through the affected areas, had failed to notice how inadequate the air dropping of food and relief materials was proving to be in the face of the deluge. Didn't he point out to the organisers of this teddy bears' picnic at the Radisson Blu how hunger and disease are stalking the beleaguered land, and that his first duty was to the citizens of Assam? Such indifference to public opinion brings to mind Herodotus, witness to the endless bloodied procession of armies during the multicultural wars and the end of Xerxes, the powerful Persian King of Kings: "The end is not apparent from the very outset."

Herodotus, a passionate advocate of freedom and democracy and a foe of despotic behaviour, would make good reading in these times for our elected representatives. Herodotus never blames human beings, he blames the system. It is the system that creates the soldiers and the kings and the learned men eventually. And their quality determines the end result. At the end of the Greco Persian wars, a handful of free speaking, ever squabbling Greeks won because they were defending what is most defensible: The right of all

citizens to be treated well, to be heard, to live with dignity befitting a human being. The Persians, with their great disciplined ranks, lost, because they worshipped at the feet of one supreme leader unquestioningly, with no arguments.

The Maharashtra dissidents enjoying themselves at someone else's expense, in five-star luxury surrounded by misery, devastation, land erosion and death, are a metaphor, a symbol and sign of our times. They point to the borders that have been drawn between the common citizens and the political class they vote for. The millions that are being squandered on people's representatives who are defying their given mandate, could have been at the service of the state's disaster management department to help the people of Assam who have lost their homes, their crops and their self respect.

This is not the first instance, nor will it be the last. Year after year, crisis brews in a state and crores are wasted in supporting completely irrational dissidence through undemocratic means. To think that, decades ago, Mumbai was India's first multi language metropolitan city where VK Krishna Menon, a rank "outsider", could win an election and rise to be a Union minister.

What went wrong? Things changed with the rise of linguistic chauvinism. Once it began to tug at the political imagination, Maharashtra hit out at Gujaratis, and then, at South Indians and other "Others". Sadly, politicians from various ideological camps discarded their core ideology of liberal multiculturalism and joined the xenophobic supporters of "Maharashtra for Maharashtrians" and Marathi chauvinists. In 1966, a cartoonist, Bal Thackeray created the Shiv Sena, and soon established a mindset that was anything but amusing. The wall built around the state is today simultaneously its shield and a trap. Such walls do not make good neighbours. They will always make state politics a target for the entry of Trojan horses from UP to Guwahati.

The writer is former chairperson, Prasar Bharati



OP AGARWAL AND NITYA KAUSHIK

RECENTLY, THE GOVERNMENT of India's Mission Karmayogi programme to build civil service capacity received a \$47 million boost from the World Bank. Prime Minister Narendra Modi championed capacity building in 2004 when, as the chief minister of Gujarat, he launched the "chintan shivir" to discuss policies with his ministers and bureaucrats. Today, his government must build capacity of a far more complex nature.

Before 1985, capacity building of the higher civil services primarily involved two-year induction training. For the lower civil services there were no trainings. In 1985, the then government recognised that a two-year induction training was insufficient for senior officers. IAS officers were mandated to attend a week-long training annually, and periodic four-week trainings to allow reflection and learnings.

In the early 2000s, the government launched a year-long professional programme in public policy at IIM-Bangalore followed by programmes in IIM Ahmedabad, MDI Gurgaon and TERI University. The government further strengthened the mid-career training for IAS officers by introducing Phases III, IV and V programmes at three different points of their career, in addition to Phases I and II (induction training). The rationale was that while the induction programmes equipped IAS officers to be good field officers, they needed different competencies at more senior levels.

Today, given our growth ambition, a massive scale-up in capacity-building is needed

## HOW TO TRAIN A KARMAYOGI

Capacity building for politicians, bureaucrats is a must for growth

both at the political and bureaucratic levels. As democracies mature, elected representatives will play a more proactive role in policy making. It is, therefore, imperative that representatives are able to understand the nuances of policy making.

Such a programme must build capability to envision the future and work towards realising it. It must equip the entire chain of command to coordinate and steer the ship towards a national goal. A forward-looking mindset that can quickly seize opportunities and foresee threats is critical.

Capacity building must aim at building professionals in all domains, from technical experts to generalists. As policymaking gets more complex, respect for data and evidence-based decision making will gain importance. We won't be able to afford top-level officials with little experience in the subject of their departments. Political leaders too would need to choose areas of specialisation.

Finally, building morale and self-respect among the frontline workers is critical. They include people like police constables, patwaris, gram sevaks, frontline clerks, office peons, postmen, etc. They must recognise that they are important members of the larger public management system, not mere cogs in the wheel.

Way back in 2004, while serving as Joint Secretary (Training) in the Union Department of Personnel and Training, one of us witnessed a three-day programme organised for safai karamcharis of the Satara Municipal Corporation. In scenic Panchgani,

nearly 600 sanitation workers participated in the workshop, which included complimentary health checks, interactive problem-solving exercises, and other customised education programmes. The participants left the session feeling respected, with a promise to put their newly acquired learnings to use. A month later, when our team visited Satara, they found that the workers had proactively set up a waste segregation system by educating each household within their ward. When asked if they were concerned that a drop in garbage collection would render them jobless, a woman employee replied: "Our job is not to clean the city, but to keep the city clean". This change in attitudes is the power of training.

The good news is that India already has everything it needs to scale up capacity building. The existing institutions and educational centres, as well as the available expertise and knowledge base, can appropriately support trainings for various grades of civil servants. However, at the heart of such a massive capacity-building exercise is logistics — if existing institutions are used to their full capacity, there won't be a need to invest in more brick-and-mortar establishments. Investments in high-quality learning material and using a pedagogy that is appropriate to the group, rather than standard classroom lectures, will be a better use of funds.

Agarwal is CEO, World Resources Institute India. Kaushik is head, Communications, WRI India. Views are personal

## JUNE 24, 1982, FORTY YEARS AGO

### THE ISRAELI INVASION

ISRAELI WAR-PLANES ATTACKED Syrian positions in the mountains east of Beirut after renewed artillery exchanges shattered a cease-fire that lasted for less than 24 hours, the state television and radio reported. The Israeli war-planes in action for the second day in a row, struck six different locations along a 14-kilometre stretch of the Syrian-held territory between Aley and Hammana near the vital Damascus highway eight to 22-km east of Beirut, the broadcasters said. The air raids touched off fires in the hillsides but there were no immediate reports of casualties, the radio and TV said.

### OPPOSITION RALLY

THE LOK DAL president, Charan Singh, the Congress (J) president, Jagjivan Ram, and other opposition leaders gave a call to the people to wage a relentless war to "save democracy" which they alleged was being "trampled" by the Prime Minister, Indira Gandhi. The leaders, however, appealed to the people not to violate prohibitory orders or get provoked while demonstrating when the new assembly meets here for the first time. The rally was organised by eight opposition parties of Haryana and the Akali Dal (Longowal) in protest against the installation of the Bhajan Lal Ministry a month ago.

Charan Singh announced that very soon, opposition parties would evolve a programme which will show a new way to the country and save it from constitutional breakdown.

### ARGENTINA FACES COUP

THE ARMY, DEFYING Navy and Air Force opposition, took over the Argentine Government in an internal coup and appointed retired General Reynaldo Bignone to become the President of the country. General Bignone, 54, will take office on July 1, replacing former President Leopoldo Galtieri who resigned following Argentina's defeat in the Falkland Islands war.





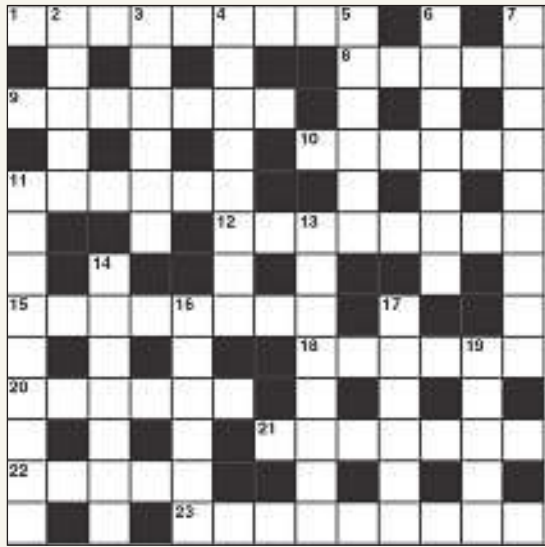








CROSSWORD 4776



ACROSS
1 Ash Wednesday is understandably the first of them (5,4)
8 Girl getting a first love letter (5)
9 The figure is in strangely poor condition (7)
10 Pictures a mince pie (6)
11 He doesn't go for a horse that will finish (6)
12 Order a dessert (5,3)
15 Come again to gather fruit (8)
18 Dramatic beginning formulated at once (3,3)
20 Be able to repeat a vigorous dance (6)
21 Walk round the pub - 'The Boat' (7)
22 Appearing in robes entirely too voluminous (5)
23 Shift scenery as required (9)

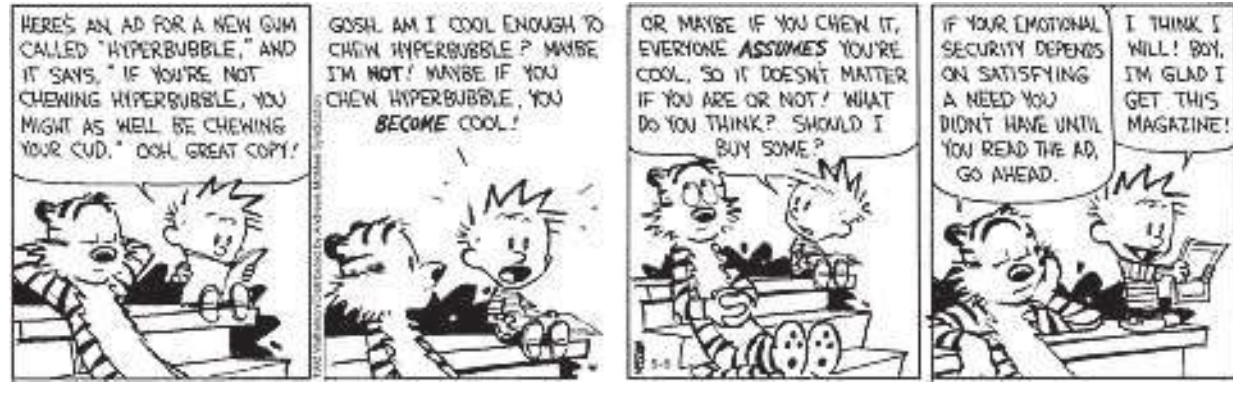
DOWN
2 An unusual term I deserve (5)
3 They act diplomatically so envy is disguised (6)
4 Cadger is source of shame (8)
5 Neighbourly get-together (6)
6 Proof that someone has settled (7)
7 Game and trifle (9)
11 It doesn't have to be smart to fool the birds (9)
13 To walk about is bliss (8)
14 Nut and date confection which is ridiculed (7)
16 Key operators may strike against it (6)
17 Gems and pelts (6)
19 It's more pleasant back in the precinct (5)

Solutions Crossword 4775: Across: 1 Retinue, 4 Forum, 7 Dash, 8 Asteroid, 10 Inacurate, 12 Round, 13 Palate, 15 Immartial, 18 Assassin, 19 Shop, 20 Tours, 21 Launder, Down: 1 Radli, 2 Testator, 3 Ensure, 4 Free trader, 5 Room, 6 Midwife, 9 Economists, 11 Vanished, 12 Adamant, 14 Daniel, 16 Leper, 17 Esau.

OVER THE HEDGE by Michael Fry & T Lewis



CALVIN & HOBBS by Bill Watterson



MARVIN by Tom Armstrong



JUMBLED WORDS

Given below are four jumbled words. Solve the jumbles to make proper words and move them to the respective squares below. Select the letters in the shaded squares and jumble them to get the answer for the given quip.

Word puzzle section with jumbled letters and a grid for the answer. Jumbled words include DMAEE, ACRRMU, FHALS, and ASUWKQ.

Sudoku 4875 puzzle with instructions, difficulty level (Genius), and the grid. Includes the solution for the puzzle.

Sudoku 4874 puzzle with instructions, difficulty level (Genius), and the grid. Includes the solution for the puzzle.

DAY TODAY BY PETER VIDAL

A collection of daily horoscopes for various zodiac signs including Aries, Libra, Taurus, Scorpio, Gemini, Sagittarius, Cancer, Capricorn, Leo, Aquarius, and Pisces.

Chief Engineer, Uttarakhand Rural Roads Development Agency. e-Procurement Notice for PRADHAN MANTRI GRAM SADAK YOJANA (PMGSY). Includes details on bidding and contact information.

Office of The Superintending Engineer, Water Resources Circle, Kota. Tender notice for construction of a submersible bridge.

महिला आर्थिक विकास महामंडळ (माविम). Tender notice for Mahila Arthik Vikas Mahamandal (MAVIM).

Environmental Management & Policy Research Institute (EMPRI). Tender notification for rejuvenation of lakes in Bengaluru Urban Zilla Panchayat.

NORTHERN RAILWAY. E-TENDER NOTICE for a comprehensive AMC of Master Controller Unit.

PSPCL Punjab State Power Corporation Limited. Tender enquiry for procurement of APH Baskets (Heating Elements).

JAWAHARLAL NEHRU PORT AUTHORITY. Tender notice for JNPA/PPD-Estate/Plot/T-35/2022 dated 22/06/2022.

Executive Engineer Water Resources Division Tonk. Notice inviting bid for repair renovation and restoration work.

NORTHERN RAILWAY. E-AUCTION NOTICE for sale of scrap lot through e-auction.

FOREST RESEARCH INSTITUTE. Tender notice for construction of FOB at Adarsh Nagar for entry from Shalimar Bagh.

NORTHERN RAILWAY. OPEN E-TENDER NOTICE for construction of FOB at Adarsh Nagar.

कार्यालय उपसंचालक, शासकीय आयुर्वेद फार्मसी रायपुर (छ.ग.). Information regarding the Ayurvedic pharmacy in Raipur, Chhattisgarh.





Mitchell and Blundell rescue Kiwis again

AP & EXPRESS NEWS SERVICE  
LEEDS, JUNE 23

DARYL MITCHELL and Tom Blundell came to New Zealand's rescue once again as the visitors recovered to be 225/5 at stumps on the first day of the third Test against England at Headingley on Thursday.

The two have been the shining light on a disappointing tour for the Kiwis and they put on another century partnership to take them out of a perilous situation.

Mitchell (78) and Blundell (45) will hope to carry on when play resumes on the second day as New Zealand hope to get a competitive score on the board against the hosts, who are full of confidence having already pocketed the three-match series. Mitchell and Blundell came together in the final session after Henry Nicholls was dismissed in the most bizarre fashion off the final ball before the interval to leave New Zealand struggling on 123-5.

A straight drive by Nicholls struck the outstretched bat of partner Mitchell, looking to take evasive action at the non-striker's end, and deflected toward mid-off where Alex Lees took the catch.

Spinner Jack Leach celebrated taking his second wicket of the day with a look of bewilderment on his face as Nicholls trudged off, out for 19 off 99 balls. The Kiwis were precariously placed at 65/3 at lunch, and lost Devon Conway soon after, when he played on to the stumps for 26 to give Jamie Overton, in the side in place of the injured James Anderson, a first Test wicket on debut. Nicholls had been given a life on 10 after being trapped in front of his stumps off a delivery from Matthew Potts. Not out was the on-field call by the umpire and England captain Ben Stokes chose to not review, only for replays to show the ball would have hit middle and leg. New Zealand lost Tom Latham for a duck on the sixth ball of the match, with Joe Root taking a catch off the impressive Stuart Broad at slip. Broad also removed Kane Williamson for 31 just before lunch after opener Will Young was trapped in front by Leach for 20.

**BRIEF SCORES:** New Zealand 225/5 (Mitchell 78 batting, Blundell 45 batting; Broad 2/45) vs England

**Mitchell (78) and Blundell (45) will hope to carry on when play resumes on the second day as New Zealand hope to get a competitive score on the board against the hosts.**

First day of English lessons

Indian top order flatters to deceive in practice game against Leicestershire ahead of Edgbaston Test

SANDIP G  
JUNE 23

JUST BEFORE the second rain break during the warm-up game between Leicestershire and Indians, Virat Kohli hooked Prasad Krishna into the stands. Kohli hooks rarely, but this one was emphatic, a statement that he has shed the inhibitions and was looking to impose himself on the bowlers. An over earlier, he had regally punched Abidine Sakande through extra cover and struck an imperious high-elbowed pose in his follow-through.

The stage and every other prop seemed set for Kohli. He had soaked the early perils, resisted the cover drive till the 47th ball, left balls judiciously outside the off-stump, paid homage to the blustery conditions where the ball at times swung lavishly, conceded the first hour to the bowlers, even if, barring Jasprit Bumrah and Prasad Krishna, they turned out for a club in the second English tier and without a reputation preceding them. He rode his luck too, as the umpire deemed that an edge to second slip was a bump ball. Now, though, was the time to shine brightly and gain morale and momentum into the Edgbaston Test.

Except that, in England, one is never settled at the crease, never in utter control of the conditions or in command over the bowlers. The scorecard reflects it — three of India's top four got starts, but the highest was Kohli's 33. In the end, it took KSBharat's unbeaten 70 to take Indians to 246/8 before rain prematurely ended the day's proceedings. A burst of rain would come from nowhere, an odd ball would suddenly swing like a drunk cobra, an unassuming bowler would transform into a cold-eyed sniper. India's destroyer was a disarming 21-year-old Welshman still waiting for his first-class debut. But given the verve Roman Walker demonstrated, it would not be too long before he is handed the cap.

The first outing in England is all about internalising these challenges — not only quelling the swinging Dukes ball and making other technical adjustments, but also about getting attuned to the peculiar mental challenges that England poses.

The fickle weather, the rain, as a consequence the start-stop nature of the game,



Virat Kohli could not capitalise on the fine start. *BCCI*

cold winds and long days, all these could get into the head of batsmen used to sunshine and heat.

But Kohli, with his wealth of experience and with three Test Test tours to these shores behind him, sniffs and snuffs out those dangers. Yet, upon resumption, he looked jumpy and restless. And off the ninth ball he faced, he missed a flick and was adjudged LBW. Whether the ball, after angling in and then seaming away, would have trimmed the off-stump was doubtful, but Kohli had played all over the ball, missing a routine stroke of his. So in the space of nine balls, Kohli was made to look banal from the sublime. This is what England can do to batsmen — there is no cruise even if the sea seems calm.

Unique challenges

Some of his colleagues too would agree. Rohit Sharma thought he had gauged the pace and bounce of the surface — more tennis-ball than trampoline bounce — yet was twice hurried into the pull, a productive stroke of his. The second instance turned out to be fatal, ending his 47-ball stay that yielded 25 runs, most accrued with a degree of fortune, barring a brace of back-foot punches. In contrast, Shubman Gill drove, cut and defended gorgeously, racing to 21 off 28 balls before a familiar error induced an edge. He reached out to defend a ball in the fifth-sixth stump trajectory and edged behind. There was enough room to cut, and he would have likely cut the ball, had he not been over-conscious of the ball moving late, as it happens in England. Hanuma Vihari tried to jail-break with an uncharacteristically expansive drive; Shreyas Iyer did not account

for the late outswing as looked to drive a full ball, after looking resolute in defence. A peach of a ball, from Walker, devoured Ravindra Jadeja. The left-hander's nightmare, the ball that ducks back in from over the stumps.

But then, after 50 overs, the Dukes ball begins to lose its fangs — though the dry outfield could conspire reverse swing. However, none of Leicestershire's seamers could harness it, as Bharat began to chop and hack boundaries with some help from heave-happy Umesh Yadav and Mohammed Shami, who would rather be content bowling under the gloomy skies than throwing their bat around.

There, though, are challenges, for bowlers too. The prodigious slope at Grace Road would take some getting used to, as Bumrah and Prasad discovered. Up the slope, from the Pavilion End, Bumrah struggled with the direction of his nip-backers, which often landed on middle-stump and whistled past both the out-stretched hands of the wicketkeeper down the legside. But from the Bennett End, those same deliveries, one of them had Sharma clutching his groin in pain. Prasad's first spell from the Bennett End was hostile. Purchasing sharp lift, he would often move the ball away or hold its line. On more than one occasion, he had Sharma groping outside the off-stump. But from the Pavilion End, he struggled to control his swing, and there was an odd instance wherein the ball swung so wildly that it went straight to first slip.

**BRIEF SCORES:** Indians 246/8 (S Bharat 70 batting; Roman Walker 5/24) vs Leicestershire

FIFA issues ultimatum to AIFF

**Mumbai:** 38 days to avoid a ban from international football. They have to finalise the new constitution by July 31. That's the biggest takeaway after a series of meetings that took place in New Delhi through the course of this week.

Following a meeting with the Supreme Court-appointed Committee of Administrators (CoA) and state football associations on Thursday, the seven-member FIFA and AFC joint delegation have said the new constitution of the All India Football Federation (AIFF) must be finalised by July 31. Subsequently, the organisation's Special General Body Meeting must be called by August 5, when the date of the elections should be finalised. The elections for the new president must be held by September 15, the world and continental bodies have said. Any deviation from these timelines could lead to India's suspension from world football. The saga began after the AIFF did not hold elections to appoint a new president within its set

timeframe, owing to a logjam in finalising its constitution. This led to the Supreme Court appointing a three-member CoA, comprising ex-Chief Election Commissioner SY Quraishi, former Supreme Court judge Anil Dave, and former India captain Bhaskar Ganguly, to run the day-to-day affairs of the AIFF after finding them in violation of the Sports Code.

As a consequence, India risked facing action from FIFA, which saw this as a violation of their statutes, but instead of imposing an immediate ban, they decided to dispatch a delegation to the country. Sources said that ahead of the meetings, the first of which took place on Tuesday, FIFA and AFC were convinced that the appointment of CoA amounted to external interference and were close to imposing a ban on India. "However, after the meetings, they realised that the state associations were all on the same page and happy with the CoA," the source said.

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<b>WEST DELHI</b> NEXA NIT BVA AUTO PH: 1294121212	<b>DELHI</b> NEXA SAFARJUNG ENCLAVE TR SAWHNEY AUTOMOBILES PH: 7290099520	<b>DELHI</b> NEXA SECTOR 63 ROHAN MOTORS PH: 9811800980	<b>DELHI</b> NEXA SECTOR 10 VIPUL MOTORS PH: 9999499797	<b>DELHI</b> NEXA INDIA AREA GREATER NOIDA ROHAN MOTORS PH: 8376800044	<b>DELHI</b> NEXA IMT MANESAR PLATINUM MOTO CORP PH: 8130582222	<b>DELHI</b> NEXA SAHIBABAD MOTORCRAFT SALES PH: 8130582222	<b>DELHI</b> NEXA MEERUT ROAD ROHAN MOTORS LTD PH: 9355012312	<b>DELHI</b> NEXA BATA CHOWK VIPUL MOTORS PH: 9599814771	<b>DELHI</b> NEXA MATHURA ROAD PASCO AUTOMOBILES PH: 9999120572
<b>DELHI</b> NEXA PALWAL CENTRAL AUTOMATION PH: 9311864040	<b>DELHI</b> NEXA MG ROAD PASCO AUTOMOBILES PH: 9711290011	<b>DELHI</b> NEXA RAJIV CHOWK GURUGRAM RANA MOTORS PH: 8929268142	<b>DELHI</b> NEXA SECTOR 29 GURUGRAM TR SAWHNEY AUTOMOBILES PH: 9999525740	<b>DELHI</b> NEXA INFOCITY SEC 34 COMPETENT AUTOMOBILES PH: 7290025353	<b>DELHI</b> NEXA UDYOG VIHAR VIPUL MOTORS PH: 7404666666	<b>DELHI</b> NEXA IDC SEC 14 GURUGRAM PREM MOTORS PH: 012-44440000, 7065074501	<b>DELHI</b> NEXA SOHNA PASCO AUTOMOBILES PH: 9999961000	<b>DELHI</b> NEXA DELHI ROAD DINDO 4 WHEELS LLP PH: 7082100301	

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